

Consumer Electronics and Software Services

An Apple a Day May Keep Financial Woes at Bay: An Analysis of Apple Inc.'s Financial Performance and Growth Prospects



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Company Overview

Apple Inc. (AAPL) is a prominent multinational technology corporation based in Cupertino, California. Established in 1976 by Steve Jobs, Steve Wozniak, and Ronald Wayne, the company is presently headed by CEO Tim Cook, who took over the role in 2011 after serving as Apple's Chief Operating Officer under Jobs.

The company specializes in the design, development, and sale of consumer electronics, computer software, and online services. Its range of products includes smartphones, tablets, personal computers, portable and wearable devices, software and associated services, accessories, and digital content and applications from third parties. Apple is recognized for its popular products such as the iPad Air, MacBook Air, Apple Watch Series 6, iPhone Pro, Apple TV 4K, and Apple Air Pods Pro, which are distinguished by their elegant design, robust processing power, and extended battery life.

Apple is the largest technology company in the world in terms of revenue and market capitalization and is among the Big Five American information technology companies, which also includes Alphabet (Google),

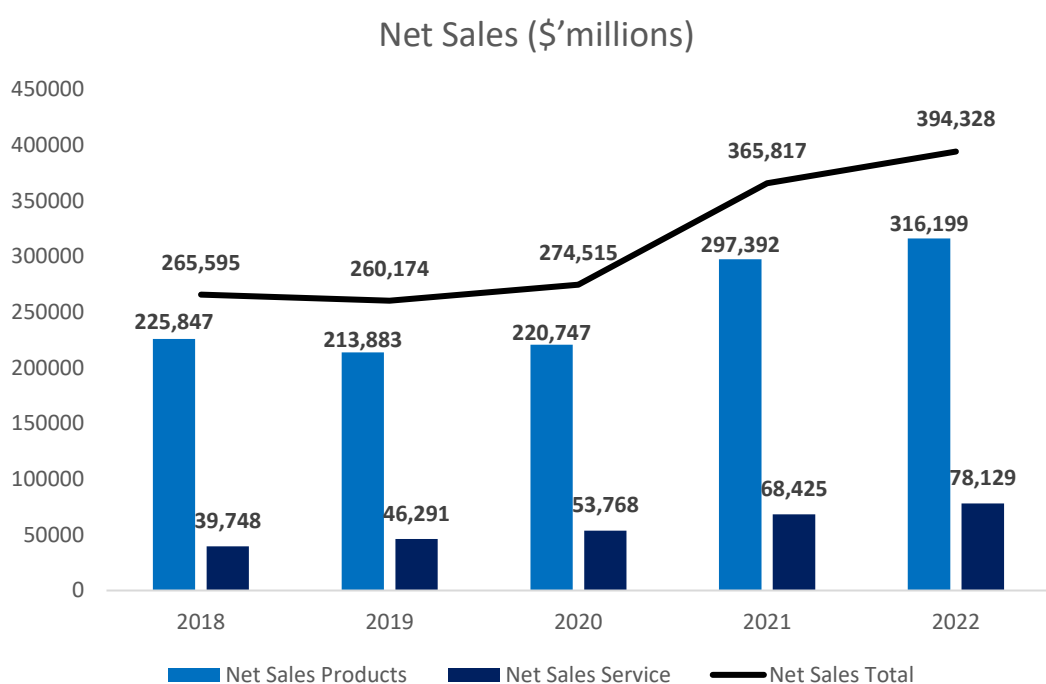
Amazon, Meta (Facebook), and Microsoft. The Americas is Apple's biggest regional market, encompassing both North and South America. Other significant markets include Europe (comprising European countries as well as India, the Middle East and Africa), Greater China (encompassing mainland China, Hong Kong, and Taiwan), Japan, and the Rest of Asia Pacific (including Australia and other Asian countries not included in the company's other reportable segments).

Apple generates revenue from both Products and Services. Product sales comprise iPhone, Mac, iPad, Wearables, Home devices and Accessories while Services net sales are derived from sources such as iTunes (the company's online entertainment library), software sales, digital content sales, AppleCare support services, Apple Pay transactions and licensing fees.

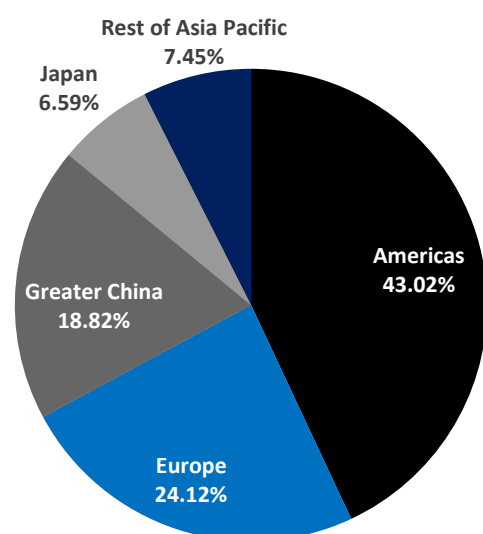
Industry overview

Apple Inc. (AAPL) creates, produces, and sells a wide range of products, including smartphones, personal computers, tablets, wearables, and accessories, to customers worldwide. Apple is the world's largest technology company in terms of revenue and market capitalization.

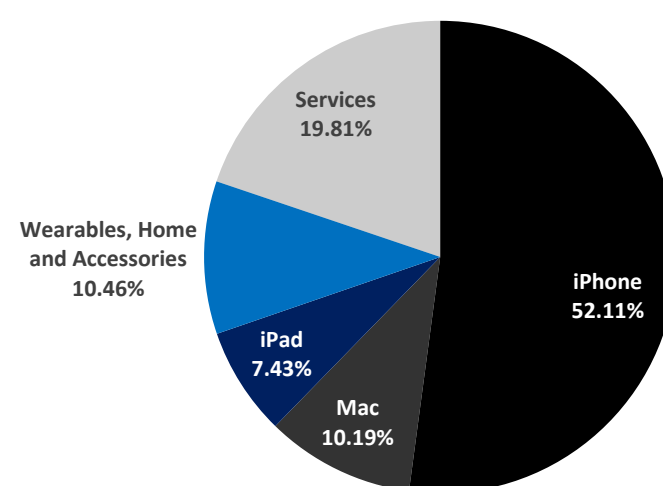
According to data from Sell cell, Samsung has consistently been the leader in global smartphone shipments from 2018 to 2022, with Apple in second place. In 2018, Samsung shipped 292.3 million units while Apple shipped 208.8 million units. In 2022, Samsung's shipments decreased to 260.9 million units while Apple's shipments increased to 226.4 million units.



2022 Net Sales Distribution (Location)



2022 Net Sales Distribution (Business Segment)





Xiaomi, another significant player in the smartphone market, experienced an increase in shipments from 122.6 million units in 2018 to a peak of 191.0 million units in 2021 before decreasing to 153.1 million units in 2022. The total global shipment of smartphones decreased from 1,404.8 million units in 2018 to 1,205.4 million units in 2022.

From 2018 to 2022, Samsung and Apple consistently held the top two positions in terms of global smartphone market share with Xiaomi and OPPO following closely behind.

The average price per unit of an iPhone has consistently been higher than the average price per unit of a smartphone from 2018 to 2022. In 2018, the average price per unit of an iPhone was \$789.69 while the average price per unit of a smartphone was \$277.84. In 2022, the average price per unit of an iPhone increased to \$907.64 while the average price per unit of a smartphone decreased to \$299.31.

In summary, Apple has consistently been one of the top two vendors in terms of global smartphone shipments and market share from 2018 to 2022 and

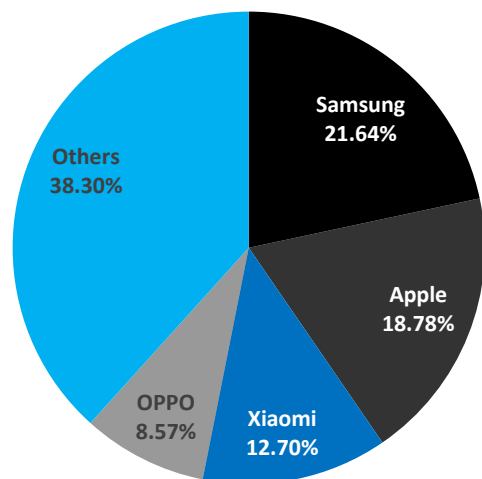
its products have consistently commanded a higher average price per unit compared to the overall smartphone market. Lenovo, HP Inc., and Dell have consistently been the top three vendors in terms of global PC shipments from 2018 to 2022, with Apple (AAPL) following in fourth place. In 2018, Lenovo shipped 59.86 million units while Apple shipped 18.08 million units. In 2022, Lenovo's shipments decreased to 68.00 million units while Apple's shipments increased to 28.60 million units.

The total global shipment of PCs increased from 259.6 million units in 2018 to a peak of 373.9 million units in 2021 before decreasing to 292.4 million units in 2022.

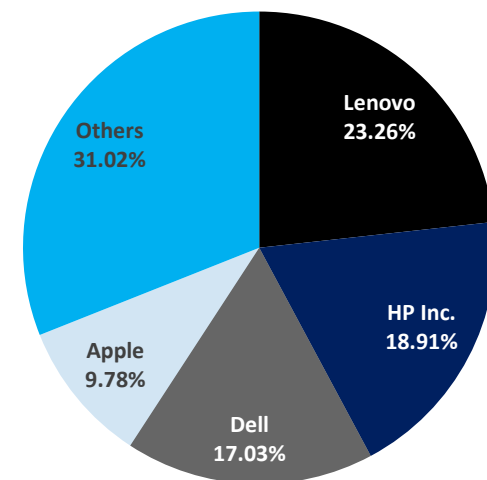
Apple's PC shipments increased from 18.08 million units in 2018 to 28.60 million units in 2022, representing a growth of approximately 58% over the period.

The average price per unit of a MacBook increased from \$1,393.69 in 2018 to \$1,404.79 in 2022, representing an increase of approximately \$11.10 or 0.8% over the period.

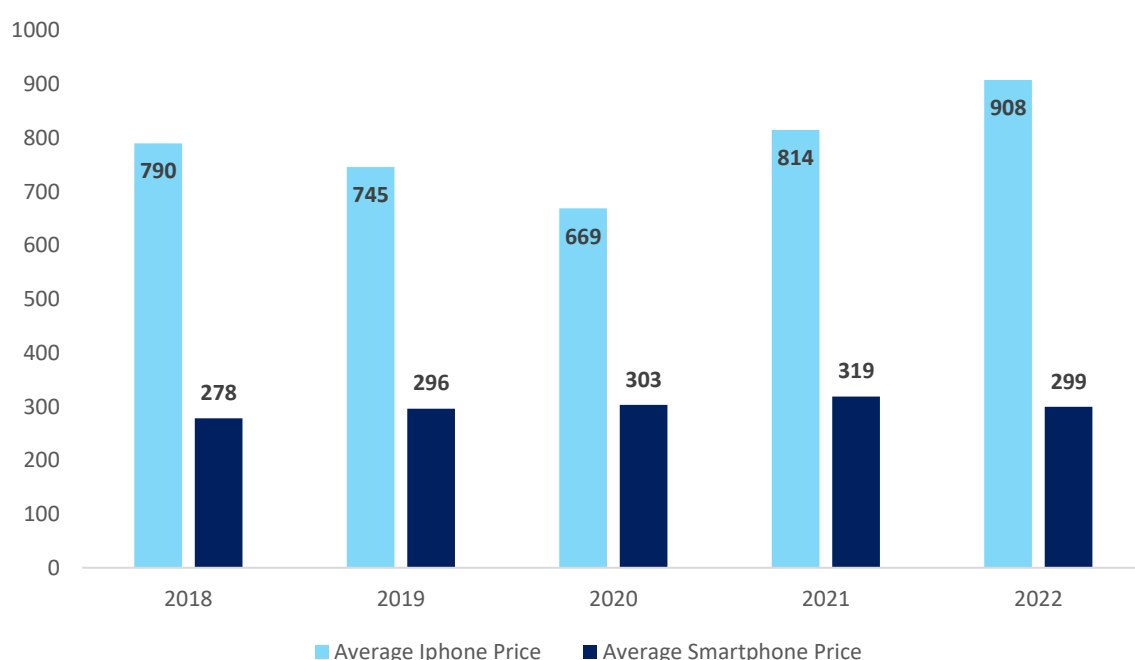
Global Smartphones Shipment by Vendor in 2022



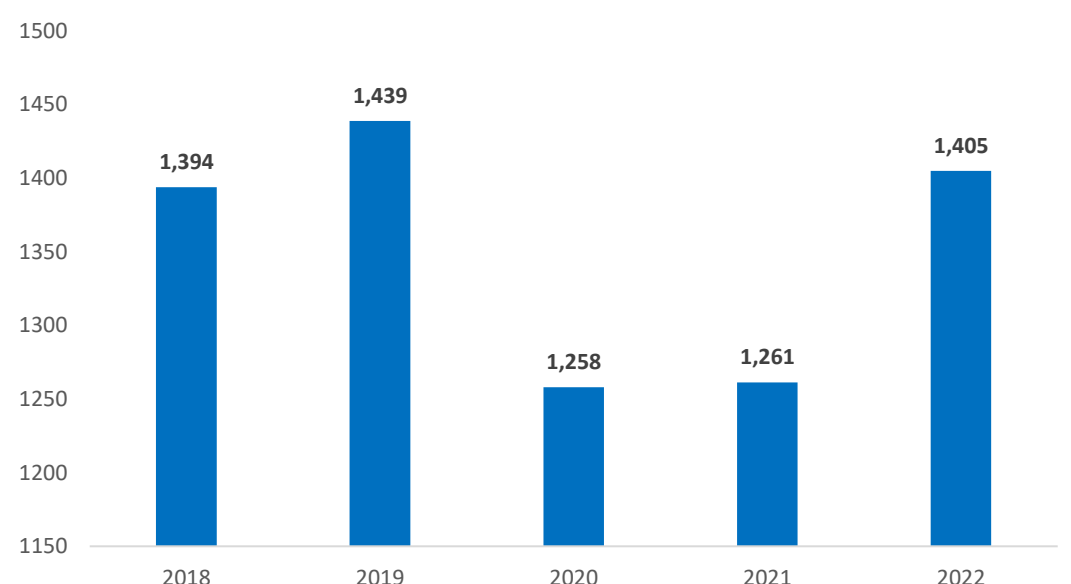
Global PC Shipment by Vendor in 2022



Average Iphone and Smartphone Price Per Unit (USD)



Average Mac Price Per Unit (USD)





Apple Inc. (AAPL) has consistently been the leader in the global tablet market from 2018 to 2022, with Samsung following in second place. In 2018, Apple had a market share of 67.5% while Samsung had a market share of 16.9%. In 2022, Apple’s market share decreased to 52.6% while Samsung’s market share increased to 28.9%.

Global tablet sales increased from \$48.69 billion in 2018 to a peak of \$59.78 billion in 2021 before decreasing to \$57.28 billion in 2022.

corporate taxes in the United States, where income inequality is a major political issue. There have also been calls to limit Chinese imports to the United States in order to boost American manufacturing. Apple is heavily reliant on lower-cost manufacturing in China, and social and political unrest in that country could disrupt manufacturing or increase manufacturing costs. This could result in higher prices for Apple products, which could affect the company’s profitability and competitiveness.

Economic Factors: Rising labour costs in China could reduce the cost advantage of some Apple products. Stagnant middle-class incomes in some developed countries, including the United States, could reduce demand for high-end consumer goods like those sold by Apple.

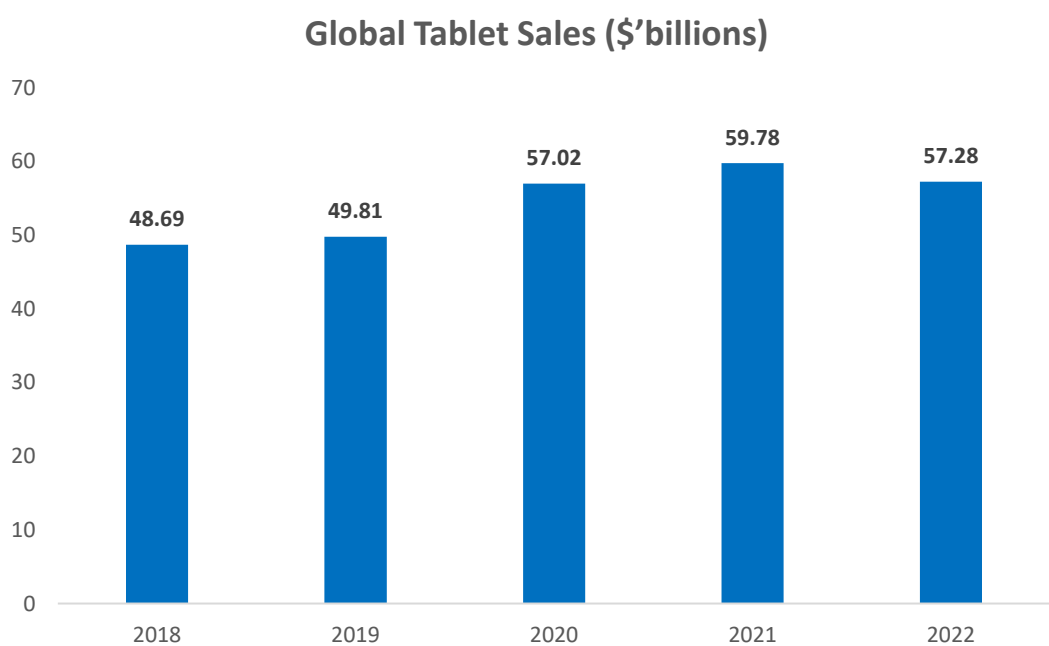
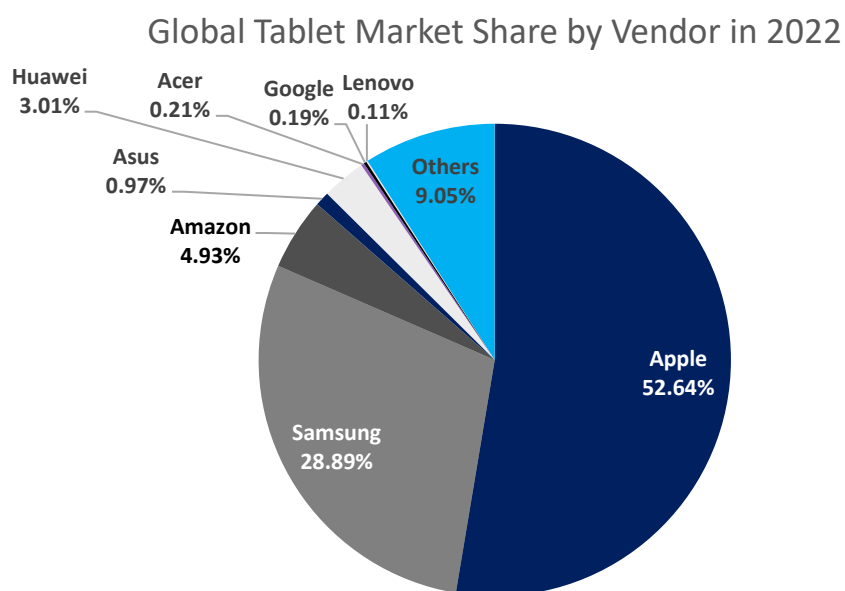
Sociocultural Factors: Apple’s products are often viewed as status symbols and associated with a certain lifestyle. Changes in societal attitudes towards consumerism and materialism could affect demand for Apple’s products.

Technological Factors: Apple is renowned for its innovation and ability to bring new products to market. To stay ahead of its competitors, the company must continue to invest in research and development.

Legal Factors: Apple’s dominant position in fields such as music could lead to antitrust concerns and political pressure to break up the company or limit its market share.

Environmental Factors: Apple has taken steps to reduce its environmental impact through initiatives such as using renewable energy sources and reducing its carbon footprint. However, the company’s reliance on manufacturing in countries with weak environmental regulations could be a concern.

Some of the opportunities for Apple in its macro-environment include improving free trade policies, stable politics in developed countries, technological advancements, and a growing middle class in emerging markets. By taking advantage of these opportunities, Apple can continue to grow and strengthen its position in the global market.



Pestle Analysis

Apple Inc. (AAPL) operates in a complex and rapidly evolving environment with both opportunities and challenges. A PESTLE analysis can help to identify the external factors that can influence the company’s business performance.

Political Factors: Like many other American technology companies, Apple holds a significant amount of cash. This has led to calls for increased



Porter 5 Forces Analysis

A Porter's Five Forces analysis can help to evaluate the level of competition in the technology industry and its potential impact on Apple Inc. (AAPL).

Competition in the industry: Apple faces intense competition from other technology companies such as Samsung, Lenovo, HP, Dell, Microsoft, Google, and Amazon. This is a strong force that can affect Apple's profitability and competitiveness.

Potential of new entrants into the industry: Apple has a strong brand reputation and a loyal customer base, which makes it challenging for new entrants to compete with it. However, the potential for new entrants to enter the market remains a moderate force that Apple must consider.

Power of suppliers: Apple has a large network of suppliers and can easily switch between them, reducing their bargaining power. This is a weak force that has little impact on Apple's business.

Power of customers: Apple's customers have high expectations and demand high-quality products and services, giving them more influence over Apple's pricing and innovation. This is a strong force that can affect Apple's profitability.

Threat of substitute products or services: Apple's products and services are unique and differentiated, making them less vulnerable to substitution by cheaper or alternative options. This is a weak force that has little impact on Apple's business.

Overall, this analysis suggests that industry rivalry and customer bargaining power are the two industry forces that can have the most significant effect on Apple's position in the technology market. To address these forces, Apple must continue to innovate and bring new products to market while also building strong relationships with its customers.

SWOT Analysis

A SWOT analysis can help to identify the internal strengths and weaknesses of Apple Inc. (AAPL) as well as the external opportunities and threats it faces.

Strengths:

Strong brand recognition and loyal customers: Apple is one of the most recognized brands globally, with a loyal customer base that continues to grow due to its innovative products, design quality, and user experience.

High-quality and Innovative products and services with unique features: Apple has a reputation for being a trailblazer in the tech industry, consistently introducing cutting-edge products and services that disrupt markets. The company is known for its high standards of quality and its ability to create user-friendly products that appeal to a wide range of customers. The integration of Apple's offerings enhances the overall user experience, which in turn strengthens customer loyalty.

Leading technology edge: Apple has a leading technological edge, allowing it to stay ahead of its competitors.

Weaknesses:

High-priced products: Apple's products are often priced higher than those of its competitors, potentially limiting its customer base.

Limited advertisement and promotions: Apple's advertising and promotional activities are limited compared to those of its competitors.

Entering areas of non-competency: Apple has entered new markets where it may not have the same level of expertise or competency as its core business.

Locked in the Eco-system: The interconnected nature of Apple's ecosystem can make it difficult for users to switch to other brands, as the cost of transitioning can be high. While this can serve as a competitive advantage for the company by increasing customer retention, it may also discourage potential new customers who are hesitant to become locked into a single ecosystem.

Incompatibility with other software: Apple's software is often incompatible with other software, potentially limiting its usefulness for some customers.



Opportunities:

Apple Services: Apple’s diverse portfolio of services, including Apple Music, Apple TV+, Apple Arcade, iCloud+, Apple News+, and Apple Fitness+, provides customers with a comprehensive and integrated experience. The company’s ability to bundle these services through its Apple One subscription package at a discounted rate further enhances the value proposition for its customers. This segment of Apple’s business has demonstrated consistent growth and is expected to continue to expand as the company leverages the synergies between its devices and services ecosystem. Additionally, the availability of some of these services on non-Apple platforms, such as Android and Windows, broadens the company’s potential customer base.

Expansive distribution network: Apple has an expansive distribution network that allows it to reach customers worldwide.

Apple’s Wearables, Home, and Accessories: Apple’s Wearables, Home, and Accessories segment has demonstrated robust growth, with revenues of \$8.8 billion in the third fiscal quarter of 2021, representing a 36% increase from the same period in the previous year. This segment includes popular products such as the Apple Watch, AirPods, HomePod, and Beats headphones. With nearly 75% of Apple Watch customers in the quarter being new to the product, there is significant potential for further growth in this category. The company’s ability to expand its product offerings and integrate these devices with its services ecosystem presents a compelling growth opportunity.

Threats:

Increasing competition: Apple faces increasing competition from other technology companies, potentially impacting its market share and profitability.

Market penetration: Factors such as local regulations or cultural differences may limit Apple’s ability to penetrate new markets.

China tariffs: The trade dispute between the United States and China could result in increased tariffs on Apple’s products, potentially impacting its profitability.

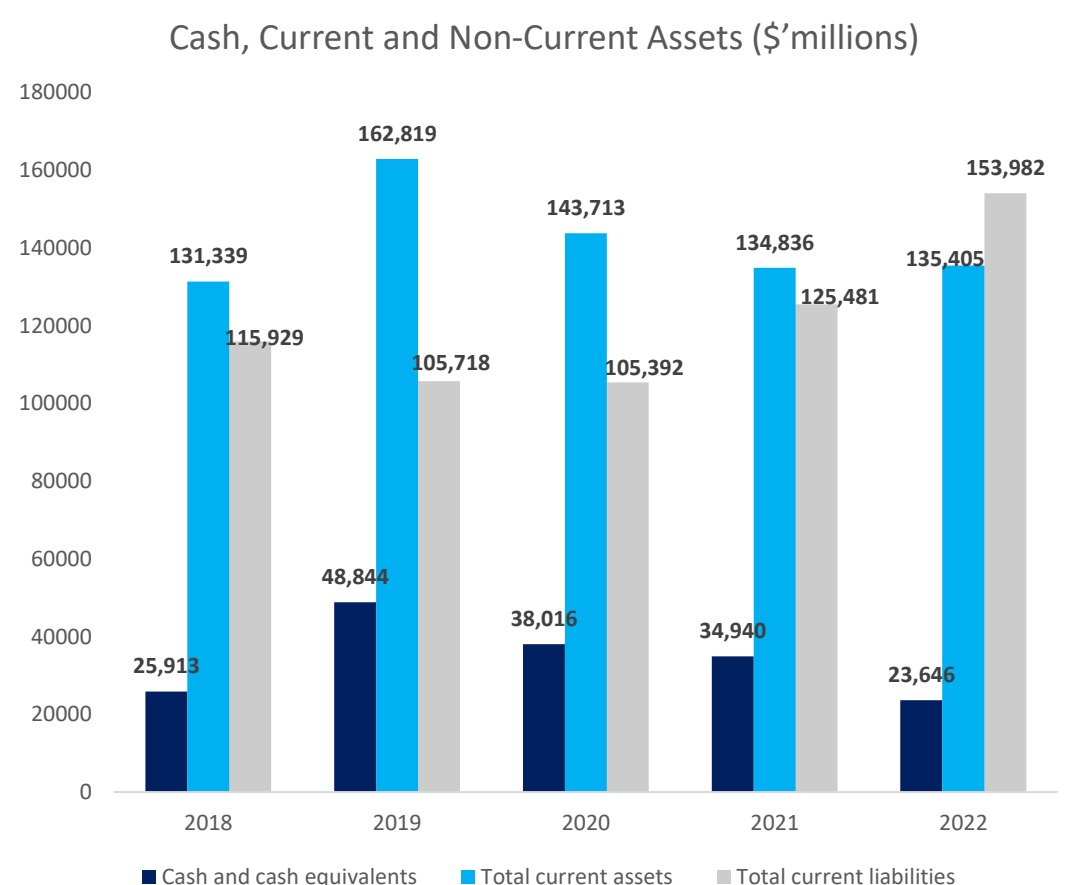
Global Tax Laws: Multinational corporations, such as Apple, are subject to complex tax regulations and potential sanctions in the various jurisdictions in which they operate. One notable example is the European Commission’s State Aid Decision concerning Apple and Ireland, which highlights the challenges that companies may face in navigating international tax laws.

Overall, this analysis suggests that while Apple has many strengths and opportunities, it also faces significant threats and must address its weaknesses to remain competitive in the global market. By effectively leveraging its strengths, addressing its weaknesses, taking advantage of opportunities, and mitigating threats, Apple can continue to grow and strengthen its position in the global market.

Financial Analysis

Short-term stability

The current ratio, which measures a company’s ability to pay its short-term liabilities with its current assets, has decreased from 1.13x in 2018 to 0.88x in 2022. The quick ratio, which measures a company’s ability to pay its short-term liabilities with its most liquid assets, has also decreased from 1.10x in 2018 to 0.85x in 2022. The cash ratio, which measures a company’s ability to pay its short-term liabilities with its cash and cash equivalents, has decreased from 0.22x in 2018 to 0.15x in 2022.

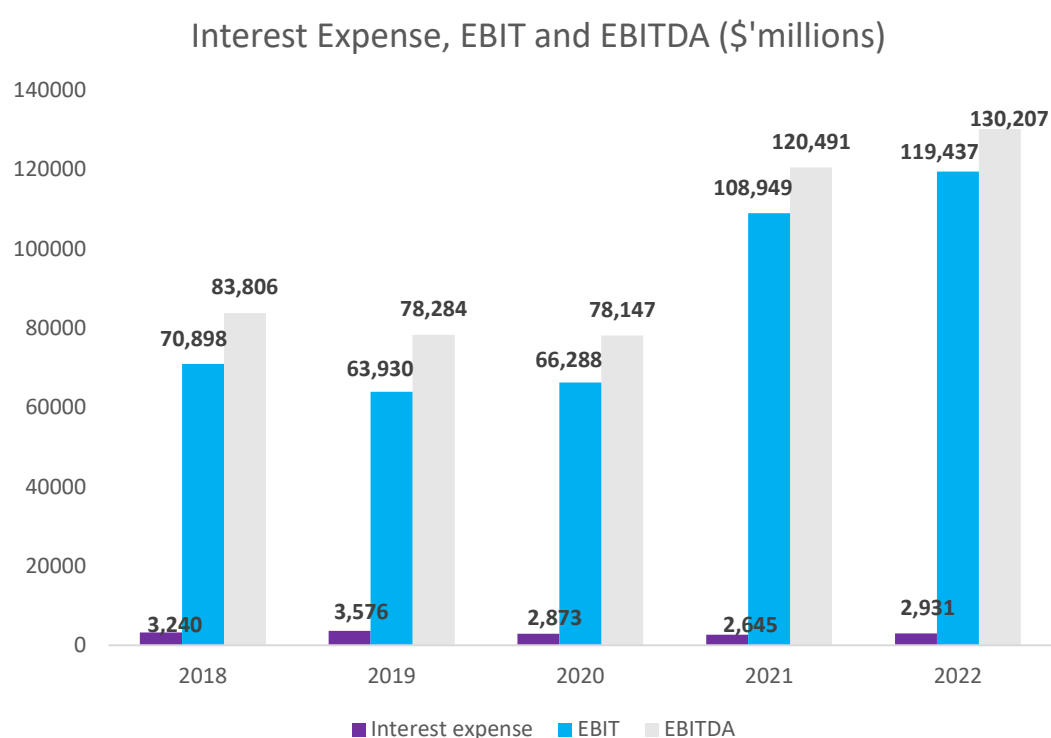




Long-term solvency

The interest coverage ratio (EBIT/Interest expense), which measures a company's ability to pay its interest expenses with its earnings before interest and taxes (EBIT), has increased from 21.88x in 2018 to 40.75x in 2022.

The interest coverage ratio (EBITDA/Interest expense), which measures a company's ability to pay its interest expenses with its earnings before interest, taxes, depreciation, and amortization (EBITDA), has also increased from 25.87x in 2018 to 44.42x in 2022. This suggests that Apple's ability to pay its interest expenses has improved over time.



The debt-to-equity ratio, which measures a company's financial leverage by comparing its total debt to its total equity, has increased from 1.07x in 2018 to 2.37x in 2022.

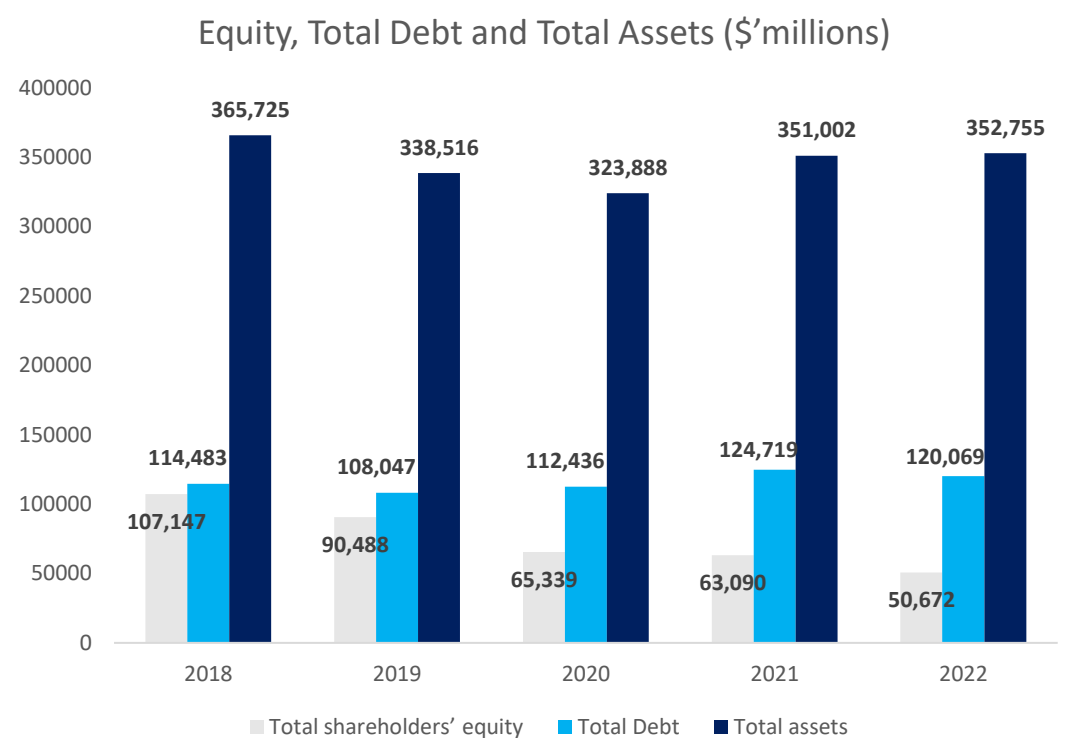
The debt to capital ratio, which measures a company's financial leverage by comparing its total debt to its total capital (debt + equity), has increased from 0.52x in 2018 to 0.70x in 2022.

The debt to total assets ratio, which measures a company's financial leverage by comparing its total debt to its total assets, has increased slightly from 0.31x in 2018 to 0.34x in 2022.

The net debt to EBITDA ratio, which measures a company's leverage by comparing its net debt (debt - cash) to its EBITDA, has decreased from 1.06x in 2018

to 0.74x in 2022. This suggests that Apple's leverage has decreased over time.

The debt service coverage ratio (EBITDA/P+R), which measures a company's ability to pay its debt service (interest expense paid + principal repaid) with its EBITDA, has increased from 8.60x in 2018 to 10.44x in 2022. This suggests that Apple's ability to pay its debt service has improved over time.



Profitability

The gross margin, which measures a company's profitability by comparing its gross profit to its revenue, has increased from 38% in 2018 to 43% in 2022.

The EBITDA margin, which measures a company's profitability by comparing its earnings before interest, taxes, depreciation, and amortization (EBITDA) to its revenue, has increased from 32% in 2018 to 33% in 2022.

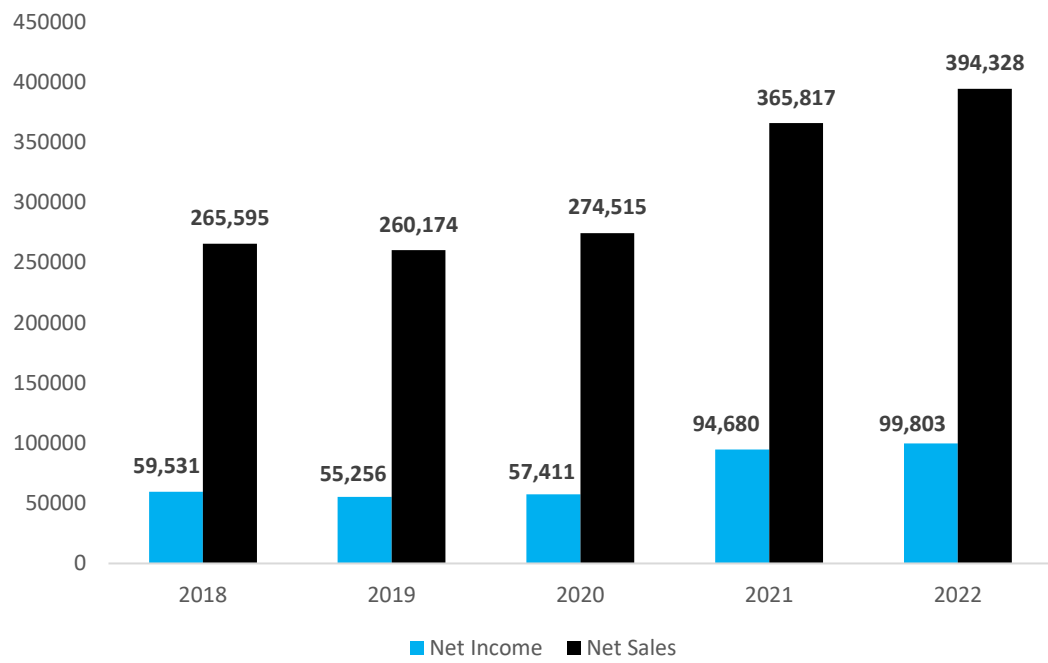
The EBIT margin, which measures a company's profitability by comparing its earnings before interest and taxes (EBIT) to its revenue, has increased from 27% in 2018 to 30% in 2022.

The net profit margin, which measures a company's profitability by comparing its net profit to its revenue, has increased from 22% in 2018 to 25% in 2022.

The return on invested capital (ROIC), which measures a company's profitability by comparing its EBIT to its total capital (equity + debt), has increased from 32% in 2018 to 70% in 2022.



Net Profit and Revenue (\$'millions)



The return on equity (ROE), which measures a company's profitability by comparing its net profit to its average equity, has increased from 55.92% in 2019 to 175.46% in 2022.

The return on assets (ROA), which measures a company's profitability by comparing its net profit to its average total assets, has increased from 15.69% in 2019 to 28.36% in 2022. This suggests that Apple's profitability has improved over time and that the company is generating more profit for each dollar of assets.

Shrinking Total Shareholder' Equity and its impact on the Financial Ratios

An analysis of Apple Inc.'s (AAPL) financial statements shows that the company's total shareholders' equity has decreased by approximately 53% from 2018 to 2022.

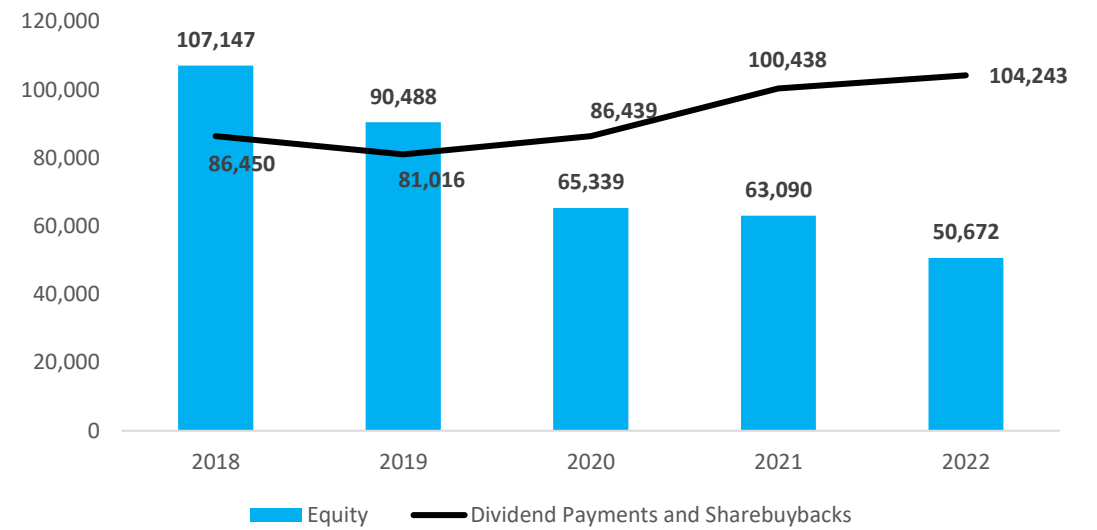
This decrease is due to a combination of large dividend payments and share buybacks over the period.

Apple's payments for dividends and dividend equivalents have increased by approximately 8% from 2018 to 2022, while its repurchasing of common stock have increased by approximately 23% over the same period.

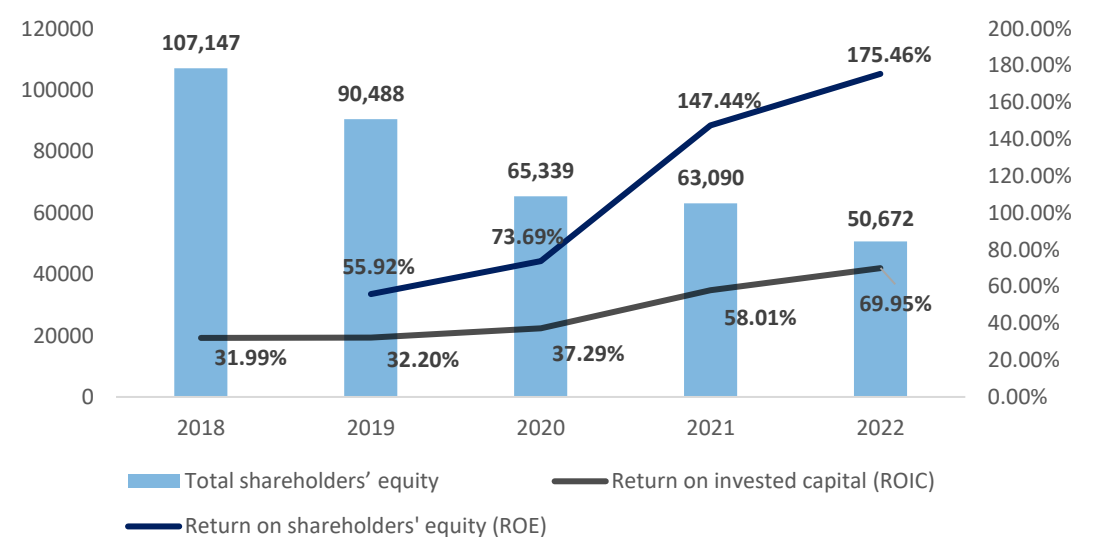
These actions have had a direct impact on metrics such as the debt-to-equity ratio, debt to capital ratio, return on invested capital (ROIC), and return on equity (ROE).

As a result of these changes, Apple's ROE has increased significantly and has exceeded 100% from 2021 onwards. Similarly, the company's debt metrics have also been impacted, with the debt-to-equity ratio increasing dramatically.

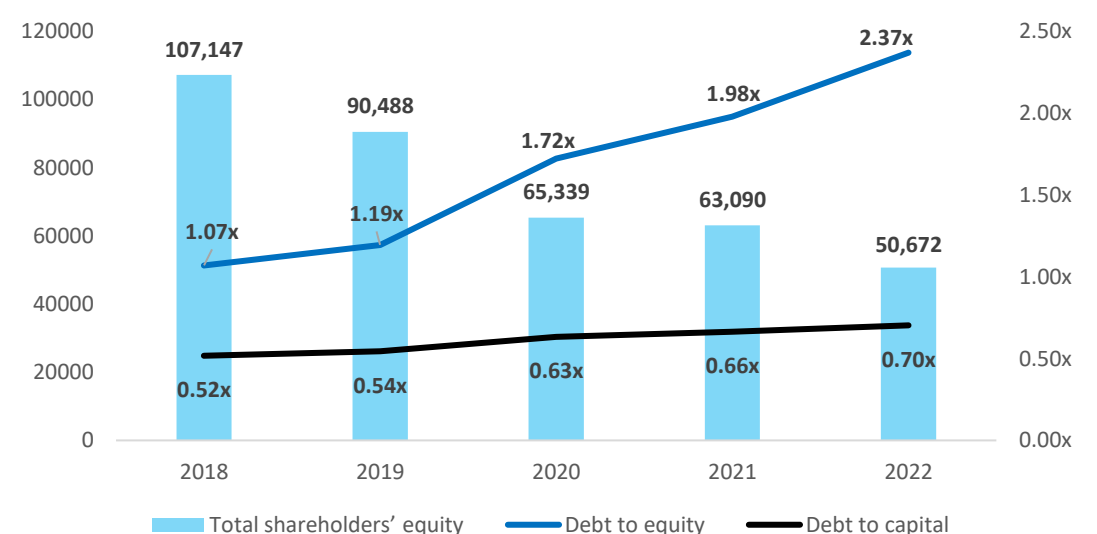
Shrinking Equity vs an Increasing Dividend Payments and Sharebuybacks (\$'millions)



Shrinking Equity (\$'millions) vs an Increasing ROIC and ROE (%)



Shrinking Equity (\$'millions) vs an Increasing Debt to Equity and Capital





Activity

An analysis of Apple Inc.'s (AAPL) working capital management shows that the company has been able to improve its efficiency in collecting payments from customers, selling inventory, and paying suppliers over time.

The trade receivables days, which measures the average number of days it takes for a company to collect payment from its customers, has decreased from 32 days in 2018 to 26 days in 2022. This suggests that Apple has been able to collect payment from its customers more quickly over time.

The inventory holding days, which measures the average number of days it takes for a company to sell its inventory, has decreased from 9 days in 2018 to 8 days in 2022. This suggests that Apple has been able to sell its inventory more quickly over time.

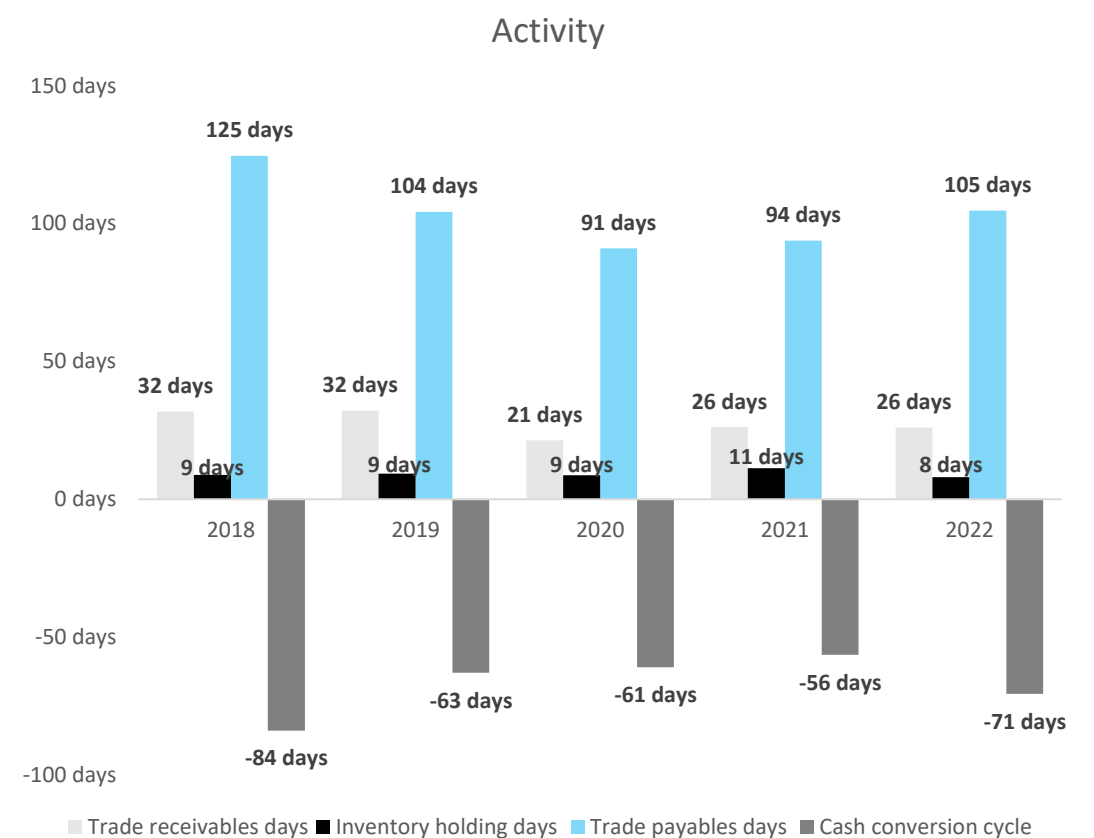
The trade payables days, which measures the average number of days it takes for a company to pay its suppliers, has decreased from 125 days in 2018 to 105 days in 2022. This suggests that Apple has been paying its suppliers more quickly over time.

Apple had a negative cash conversion cycle (CCC) from 2018 to 2022, decreasing from -84 days in 2018 to -71 days in 2022. This means that Apple collected payment from customers faster than it paid suppliers, improving cash flow and providing a competitive advantage. Apple's ability to maintain a negative CCC over time suggests successful management of working capital and cash flow while maintaining good supplier relationships.

Overall, this analysis suggests that Apple has been effective in managing its working capital and cash flow over time. The company's ability to maintain a negative CCC provides it with a competitive advantage and suggests strong relationships with both customers and suppliers.

Financial Modelling and Valuation

Apple Inc. (AAPL) is a global company that generates revenue from various locations and from both Products and Services. Product sales include iPhone, Mac, iPad, Wearables, Home devices and Accessories while Services net sales are generated from sources



such as iTunes (the company's online entertainment library), software sales, digital content sales, AppleCare support services, Apple Pay transactions and licensing fees.

To project Apple's expected revenue from 2023 to 2027, the company's revenue was divided into five parts: iPhone, Mac, iPad, "Wearables, Home devices and Accessories" and Services. Total global shipment projections, average price of device projections and revenue market share projections were used to estimate the expected sales of iPhone, Mac and iPad from 2023 to 2027.

The "Wearables, Home devices and Accessories" and Services segments have been growing aggressively from 2018 to 2022. It is expected that as more Apple devices (iPhone, iPad and Mac) are shipped, sales in these revenue lines will also increase. Therefore, their compounded annual growth rate (CAGR) from 2018 to 2022 was used to project their expected sales from 2023 to 2027.

The risk-free rate was based on the US 10-year Bond Yield while the gross cost of debt was derived from the yield of Apple Inc's 4.45% bond maturing in 2044. The perpetuity growth rate was calculated using the CAGR of Apple's actual revenue from 2022 to the projected 2027 revenue. The Discounted Free Cash Flow method was used to arrive at the Intrinsic Equity Value (see the Appendix pages for more information).

**Discounted Cash Flow Method (DCF) Assumptions**

Perpetuity Growth Rate	8.58%
Weight Average Cost of Capital (WACC)	11.45%
Intrinsic Value/Implied Share Price	\$225.38
Current Share Price	\$190.68
Potential Gain/Loss	18.20%

Key Considerations for a Holistic Analysis of Apple Inc.**A Very Liquid Company**

In our analysis of Apple's liquidity ratios, we considered only "cash" as a liquid asset. As of the end of 2022, Apple had \$23.6 billion in cash on its balance sheet, as well as current and non-current marketable securities worth \$24.7 billion and \$120 billion, respectively.

Non-current Marketable Securities and Valuation

In our DCF valuation, we added only cash and current marketable securities to the enterprise value, excluding non-current marketable securities to be conservative while accounting for their relative illiquidity and valuation uncertainty.

Apple Vision Pro

Apple Vision Pro is an innovative mixed reality headset created by Apple Inc. that is set to usher in a "new era of spatial computing". This standalone, wearable device integrates digital content with the physical environment, enabling users to engage with digital content as if it were present in their surroundings. With its cutting-edge technology and distinctive design, Vision Pro has the potential to provide its users with remarkable experiences and open new possibilities for developers. It remains to be seen whether this will revolutionize computing and enhance productivity.

Negative Cash Conversion Cycle (CCC) vs Samsung's

Samsung is one of Apple's main competitors in several markets, including smartphones, tablets, wearables, and accessories. Apple's cash conversion cycle (CCC) is significantly shorter than Samsung's due to several reasons. Firstly, Apple has a large retail operation that allows it to receive payment in cash or via credit card for a significant portion of its sales,

effectively reducing its days of sales outstanding. In contrast, Samsung relies heavily on distributors for its consumer electronics operations and sells to other consumer electronics vendors who likely require a credit period.

Secondly, Apple's inventory turnover is much faster due to its efficient demand planning, use of contract manufacturers, and streamlined product portfolio. Samsung has a large manufacturing operation and offers a wide range of products and components, requiring more cash to be tied up in inventory.

Lastly, Apple appears to be able to negotiate better credit terms with its vendors due to its large sourcing volumes and use of largely similar components. Samsung deals with a wide range of products, implying that volumes to individual vendors could be smaller.

The European Commission's State Aid Decision

It is important to note the ongoing legal proceedings related to the European Commission's State Aid Decision concerning Apple and Ireland. In 2016, the Commission ruled that Ireland had granted state aid to Apple through tax opinions issued in 1991 and 2007, ordering Ireland to recover €13.1 billion in additional taxes plus interest from Apple.

This decision was annulled by the General Court in 2020, but the Commission has appealed to the European Court of Justice. As of September 24, 2022, the adjusted recovery amount was €12.7 billion, excluding interest, and is held in escrow pending the conclusion of legal proceedings.

Apple may be eligible to claim a U.S. foreign tax credit for a portion of any incremental Irish corporate income taxes due related to the State Aid Decision.

In terms of valuation implications, we converted this amount plus interest to USD and subtracted it from the enterprise value in our DCF analysis. This conservative approach assumes that Apple will lose the case and pay this amount.

Disclaimer: Please note that this report is not a tax advisory report and does not claim to understand tax laws that will impact Apple's case.

Income Statement (\$'millions)	2018A	2019A	2020A	2021A	2022A	2023P	2024P	2025P	2026P	2027P
Net sales:										
Products	225,847	213,883	220,747	297,392	316,199	344,821	375,792	410,385	449,086	492,457
Services	39,748	46,291	53,768	68,425	78,129	89,436	102,379	117,195	134,156	153,571
Total net sales	265,595	260,174	274,515	365,817	394,328	434,256	478,171	527,581	583,242	646,028
Cost of sales:										
Products	148,164	144,996	151,286	192,266	201,471	227,786	248,588	270,124	293,163	322,095
Services	15,592	16,786	18,273	20,715	22,075	23,665	25,369	27,196	29,154	31,254
Total cost of sales	163,756	161,782	169,559	212,981	223,546	251,451	273,957	297,320	322,317	353,349
Gross margin	101,839	98,392	104,956	152,836	170,782	182,806	204,214	230,261	260,925	292,680
Operating expenses:										
Research and development	14,236	16,217	18,752	21,914	26,251	26,986	30,532	33,848	36,934	41,352
Selling, general and administrative	16,705	18,245	19,916	21,973	25,094	28,598	31,773	34,668	37,528	42,120
Total operating expenses	30,941	34,462	38,668	43,887	51,345	55,584	62,305	68,515	74,462	83,472
Operating income	70,898	63,930	66,288	108,949	119,437	127,221	141,909	161,745	186,464	209,207
Other income/(expense), net	2,005	1,807	803	258	(334)	(808)	(1,042)	(1,291)	(1,569)	(1,898)
Income before provision for income taxes	72,903	65,737	67,091	109,207	119,103	126,414	140,867	160,454	184,894	207,310
Provision for income taxes	13,372	10,481	9,680	14,527	19,300	19,776	21,277	23,967	27,805	31,896
Net income	59,531	55,256	57,411	94,680	99,803	106,637	119,590	136,487	157,089	175,414

Balance Sheet (\$'millions)	2018A	2019A	2020A	2021A	2022A	2023P	2024P	2025P	2026P	2027P
Total current assets	131,339	162,819	143,713	134,836	135,405	165,785	184,198	202,569	220,325	237,058
Total non-current assets	234,386	175,697	180,175	216,166	217,350	208,881	211,277	220,021	233,668	248,018
Total assets	365,725	338,516	323,888	351,002	352,755	374,666	395,475	422,590	453,993	485,075
Total current liabilities	115,929	105,718	105,392	125,481	153,982	167,537	179,426	194,904	214,651	237,021
Total non-current liabilities	142,649	142,310	153,157	162,431	148,101	153,213	155,610	158,846	160,862	161,371
Total liabilities	258,578	248,028	258,549	287,912	302,083	320,750	335,036	353,750	375,513	398,392
EQUITY										
Total shareholders' equity	107,147	90,488	65,339	63,090	50,672	53,916	60,439	68,840	78,481	86,683
Total liabilities and equities	365,725	338,516	323,888	351,002	352,755	374,666	395,475	422,590	453,993	485,075
Check 1 ==>>> Assets - (Liabilities + Equity) = 0	0	0	0	0	0	0	0	0	0	0
Check 2 ==>>> Assets = Liabilities + Equity	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE
Cash Flow (\$'millions)										
Cash Opening Balance	20,289	25,913	50,224	39,789	35,929	23,646	38,125	50,049	64,216	77,044
Cash generated by operating activities	77,434	69,391	80,674	104,038	122,151	121,610	129,240	146,708	167,462	186,903
Cash generated by/(used in) investing activities	16,066	45,896	(4,289)	(14,545)	(22,354)	(4,708)	(5,537)	(6,914)	(9,654)	(12,268)
Cash used in financing activities	(87,876)	(90,976)	(86,820)	(93,353)	(110,749)	(102,423)	(111,780)	(125,628)	(144,979)	(166,851)
Increase/(Decrease) in cash, cash equivalents and restricted cash	5,624	24,311	(10,435)	(3,860)	(10,952)	14,479	11,924	14,167	12,829	7,784
Cash, cash equivalents and restricted cash, ending balances	25,913	50,224	39,789	35,929	24,977	38,125	50,049	64,216	77,044	84,828
Cash Adjustment	0	(1,380)	(1,773)	(989)	(1,331)	0	0	0	0	0
Cash Closing Balance	25,913	48,844	38,016	34,940	23,646	38,125	50,049	64,216	77,044	84,828

Financial Ratios	2018A	2019A	2020A	2021A	2022A	2023P	2024P	2025P	2026P	2027P
Short-term stability										
Current ratio	1.13x	1.54x	1.36x	1.07x	0.88x	0.99x	1.03x	1.04x	1.03x	1.00x
Quick ratio	1.10x	1.50x	1.33x	1.02x	0.85x	0.95x	0.99x	1.00x	0.99x	0.96x
Cash ratio	0.22x	0.46x	0.36x	0.28x	0.15x	0.23x	0.28x	0.33x	0.36x	0.36x
Long-term solvency										
Interest coverage ratio (EBIT/Interest expense)	21.88x	17.88x	23.07x	41.19x	40.75x	39.64x	44.35x	52.33x	59.54x	64.82x
Interest coverage ratio (EBITDA/Interest expense)	25.87x	21.89x	27.20x	45.55x	44.42x	44.30x	49.32x	57.56x	64.94x	70.61x
Debt to equity	1.07x	1.19x	1.72x	1.98x	2.37x	2.24x	2.02x	1.81x	1.62x	1.47x
Debt to capital	0.52x	0.54x	0.63x	0.66x	0.70x	0.69x	0.67x	0.64x	0.62x	0.60x
Debt to total assets	0.31x	0.32x	0.35x	0.36x	0.34x	0.32x	0.31x	0.30x	0.28x	0.26x
Net debt to EBITDA	1.06x	0.76x	0.95x	0.75x	0.74x	0.58x	0.46x	0.34x	0.25x	0.19x
Debt service coverage ratio (EBITDA/P+R)	8.60x	6.32x	5.04x	10.57x	10.44x	11.41x	12.14x	13.60x	16.15x	17.75x
Profitability										
Gross margin	38%	38%	38%	42%	43%	42%	43%	44%	45%	45%
EBITDA margin	32%	30%	28%	33%	33%	33%	33%	34%	35%	35%
EBIT margin	27%	25%	24%	30%	30%	29%	30%	31%	32%	32%
Return on invested capital	32%	32%	37%	58%	70%	73%	78%	84%	91%	98%
Net profit margin	22%	21%	21%	26%	25%	25%	25%	26%	27%	27%
Return on shareholders' equity (ROE)		56%	74%	147%	175%	204%	209%	211%	213%	212%
Return on assets (ROA)		16%	17%	28%	28%	29%	31%	33%	36%	37%
Activity										
Trade receivables days	32 days	32 days	21 days	26 days	26 days	25 days	24 days	23 days	22 days	21 days
Inventory holding days	9 days	9 days	9 days	11 days	8 days	9 days	9 days	9 days	10 days	9 days
Trade payables days	125 days	104 days	91 days	94 days	105 days	104 days	100 days	99 days	100 days	101 days
Cash conversion cycle	-84 days	-63 days	-61 days	-56 days	-71 days	-69 days	-66 days	-66 days	-68 days	-71 days
Growth										
Revenue Growth Rate		-2%	6%	33%	8%	10%	10%	10%	11%	11%
EBITDA Growth Rate		-7%	0%	54%	8%	9%	11%	13%	14%	12%
EBIT Growth Rate		-10%	4%	64%	10%	7%	12%	14%	15%	12%
PAT Growth Rate		-7%	4%	65%	5%	7%	12%	14%	15%	12%